

A DIVERSIFIED TECHNOLOGY COMPANY

Q3 2020 FINANCIAL RESULTS

OCTOBER 27, 2020

SIMPLE IDEAS. POWERFUL RESULTS.

SAFE HARBOR STATEMENT



The information provided in this presentation contains forward-looking statements within the meaning of the federal securities laws. These forward-looking statements may include, among others, statements regarding operating results, the success of our internal operating plans, the prospects for newly acquired businesses to be integrated and contribute to future growth, and profit and cash flow expectations. Forward-looking statements may be indicated by words or phrases such as "anticipate," "estimate," "plans," "expects," "projects," "should," "will," "believes," "intends" and similar words and phrases. These statements reflect management's current beliefs and are not guarantees of future performance. They involve risks and uncertainties that could cause actual results to differ materially from those contained in any forward-looking statement. Such risks and uncertainties include the effects of the COVID-19 pandemic on our business, operations, financial results and liquidity, including the duration and magnitude of such effects, which will depend on numerous evolving factors which we cannot accurately predict or assess, including: the duration and scope of the pandemic; the negative impact on global and regional markets, economies and economic activity; actions governments, businesses and individuals take in response to the pandemic; the effects of the pandemic, including all of the foregoing, on our customers, suppliers, and business partners, and how guickly economies and demand for our products and services recover after the pandemic subsides. Such risks and uncertainties also include our ability to identify and complete acquisitions consistent with our business strategies, integrate acquisitions that have been completed, realize expected benefits and synergies from, and manage other risks associated with, the newly acquired businesses. We also face other general risks, including our ability to realize cost savings from our operating initiatives, general economic conditions and the conditions of the specific markets in which we operate, changes in foreign exchange rates, difficulties associated with exports, risks associated with our international operations, cybersecurity and data privacy risks, risks related to political instability, armed hostilities, incidents of terrorism, public health crisis (such as the COVID-19 pandemic) or natural disasters, increased product liability and insurance costs, increased warranty exposure, future competition, changes in the supply of, or price for, parts and components, environmental compliance costs and liabilities, risks and cost associated with litigation, including asbestos related litigation, potential write-offs of our substantial intangible assets, and risks associated with obtaining governmental approvals and maintaining regulatory compliance for new and existing products. Important risks may be discussed in current and subsequent filings with the SEC. You should not place undue reliance on any forward-looking statements. These statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

We refer to certain non-GAAP financial measures in this presentation. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found within this presentation.

REG. G DISCLOSURE



Today's Conference Call Will Discuss Results Primarily on an Adjusted (Non-GAAP) Basis. The Q3 Results are Adjusted for the Following Items:

- (1) Acquisition-Related Intangible Amortization Expense
- (2) Purchase Accounting Adjustments to Acquired Deferred Revenue and Related Commission Expense
- (3) Transaction-Related Expenses for Completed Acquisitions
- (4) Deferred Income Tax Payments Due to COVID-19 and Cash Taxes Paid Related to the Gatan Divestiture

See Appendix for Reconciliations from GAAP to Adjusted Results

ROPER CONFERENCE CALL



- Q3 Enterprise Highlights and Financial Results
- Segment Detail & Outlook
- Q4 & FY 2020 Enterprise Guidance
- Q&A

Q3 2020 ENTERPRISE HIGHLIGHTS



- Modest Revenue and EBITDA Growth for the Enterprise Despite the Pandemic Environment
 - Software Recurring Revenue Growth Offset by Expected Perpetual Licenses and Services Declines
 - Strong Demand for Laboratory Software Solutions and Verathon's Video Intubation Technology in the Battle Against COVID-19
 - Many Other Businesses Beginning to Rebound
- Resilient Profitability; Gross Margin 64% and EBITDA Margin 37%
- Continued Double-Digit Cash Flow Growth
- \$5.8B of Capital Deployment Over the Past Two Months; Vertafore Acquisition Closed in September; EPSi Closed October 15th
- Highly Successful \$2.7B Bond Offering (~1.3% Blended Interest Rate); Upsized and Extended \$3.0B Revolver

Continued Strong Execution in Challenging Environment

RECENT CAPITAL DEPLOYMENT SUMMARY



Vertafore

- Leading Provider of SaaS Solutions for the Property & Casualty ("P&C") Insurance Industry
- Reported in Application Software Segment
- Purchase Price: \$5.35B
- Expected 2021 Financial Impact
 - ~\$590M of Revenue
 - ~\$290M of EBITDA

STRATEGIC ADD-ONS



- EPSi Enhances Strata's Leading SaaS Hospital Decision Support Offering
- WELIS and IFS Expand iPipeline's Suite of SaaS Solutions for Life Insurance
- Combined Purchase Price: \$467M
- Expected 2021 Financial Impact
 - ~\$75M of Revenue
 - ~\$30M of EBITDA

MEET ALL ACQUISITION CRITERIA

- ✓ Strong Cash Flow Characteristics
- ✓ Asset Light (Negative Working Capital)
- ✓ Excellent Management Team
- ✓ Niche Market Leader

- ✓ Deep Domain Expertise
- ✓ Vertical Software Solution
- ✓ High Recurring Revenue
- ✓ Multiple Growth Opportunities

Continued Execution of Proven Capital Deployment Strategy

Q3 INCOME STATEMENT METRICS



	Q3'19	Q3'20	
Revenue	\$1,358	\$1,369	+1%; Organic (3)%
Gross Profit	\$877	\$879	
Gross Margin	64.6%	64.2%	(40) Bps
EBITDA	\$498	\$501	+1%
EBITDA Margin	36.7%	36.6%	(10) Bps
Interest Expense	\$49	\$55	
Earnings Before Taxes	\$436	\$432	(1)%
Tax Rate	20.6%	22.2%	
Net Earnings	\$346	\$336	
DEPS	\$3.29	\$3.17	(4)%

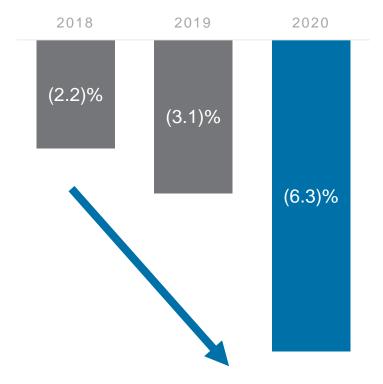
In \$ millions, except DEPS.

Results are presented on an Adjusted (Non-GAAP) basis. See appendix of this presentation and press release for reconciliations from GAAP to Adjusted results.



NET WORKING CAPITAL ^{(1) (2)} AS % OF Q3 ANNUALIZED REVENUE

	<u>Q3'18</u>	<u>Q3'19</u>	<u>Q3'20</u>
(I) Inventory	4.4%	4.4%	4.1%
(R) Receivables	16.6%	16.9%	17.4%
(P) Payables & Accruals	11.5%	10.9%	12.4%
(D) Deferred Revenue	11.7%	13.5%	15.3%
Total (I+R-P-D)	(2.2)%	(3.1)%	(6.3)%



Note: Percentages may not sum correctly due to rounding.

Differentiated Asset-Light Business Model

1) Defined as Inventory + A/R + Unbilled Receivables – A/P – Accrued Liabilities – Deferred Revenue; Excludes Acquisitions & Divestitures Completed in Each Quarter, Dividend Accrual, and Current Operating Lease Liabilities.

2) Includes assets and liabilities that have been classified as held-for-sale on Roper's balance sheet.

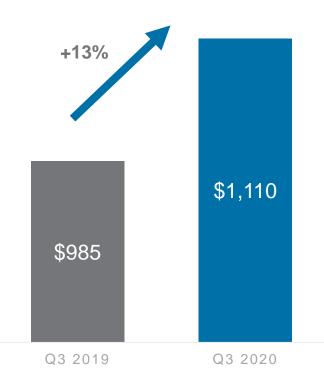
COMPOUNDING CASH FLOW

RODER

2020 YTD CASH FLOW RECONCILIATION

\$364			
Ψ004	\$449	\$138	\$951
	\$(124)	+\$124	\$0
		+\$192	+\$192
\$364	\$325	\$454	\$1,143
\$(10)	\$(10)	\$(12)	\$(33)
\$353	\$315	\$442	\$1,110
+13%	+10%	+14%	+13%
	\$(10) \$353	\$364 \$325 \$(10) \$(10) \$353 \$315	************************************





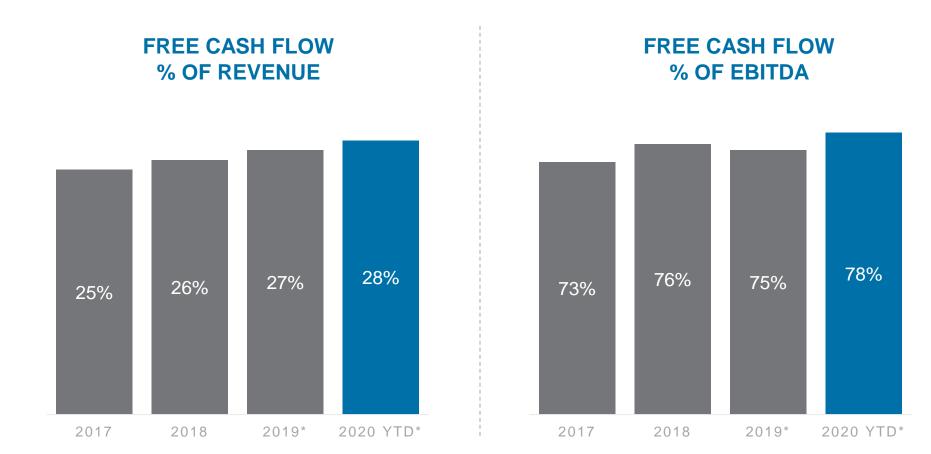
Consistent Cash Flow Performance in Challenging Environment

In \$ millions. Numbers may not foot due to rounding.

Results are presented on an Adjusted (Non-GAAP) basis. See appendix of this presentation and press release for reconciliations from GAAP to Adjusted results.

STRONG CASH FLOW CONVERSION





* Adjusted for income tax payments deferred due to COVID-19 (2020) and cash taxes paid related to divestitures (2019 & 2020). See appendix for reconciliation. Free Cash Flow = Operating Cash Flow less Capital Expenditures and Capitalized Software Results are presented on an Adjusted (Non-GAAP) basis. See appendix of this presentation and press release for reconciliations from GAAP to Adjusted results.

BALANCE SHEET UPDATE



	9/30/19	9/30/20
Cash	\$323	\$302
Gross Debt	\$6,198	\$9,704
Net Debt	\$5,875	\$9,402
TTM EBITDA	\$1,903	\$1,947
Net Debt-to-EBITDA (TTM)	3.1x	4.8x
Undrawn on Revolver	\$1,575	\$1,840

Does Not Include Pro Forma EBITDA Impact from Completed Acquisitions

Proven Track Record of Deleveraging After Large Acquisitions

In \$ millions. Numbers may not foot due to rounding.

Results are presented on an Adjusted (Non-GAAP) basis. See appendix of this presentation and press release for reconciliations from GAAP to Adjusted results.

CAPITALIZED ON UNPRECEDENTED CREDIT MARKET STRENGTH & LOW INTEREST RATES



- Recent \$5.8B of Capital Deployment Financed by Cash on Hand, Revolving Credit Facility, and New Debt
- Strong Investor Demand for \$2.7B Bond Offering
 - Blended Interest Rate ~1.3% (Fixed)
 - Blended Duration of 7 Years
 - No Change to Roper Credit Ratings
- Remain Committed to Maintaining Solid Investment Grade Ratings
- Upsized & Extended \$3.0B Revolver
 - Current Borrowing Rate of ~1.2% (Floating)
- Consistent and Durable Cash Flow Generation Enables Rapid Deleveraging Following Acquisitions

1) Per credit facility definition.

Results are presented on an Adjusted (Non-GAAP) basis. See appendix of this presentation and press release for reconciliations from GAAP to Adjusted results.

SEGMENT DETAIL & OUTLOOK

APPLICATION SOFTWARE



Q3 HIGHLIGHTS

In \$ millions

- Recurring Revenue Growth and High Retention Rates Continued; Perpetual Licenses and Services Pressured as Expected
- Cloud Adoption Accelerated Leading to Higher Levels of Recurring Revenue
- Laboratory Software Solutions Aiding in Battle Against COVID-19
 - High Demand for System Add-Ons Across
 US (Sunquest) and Europe (CliniSys)
 - Record Order Intake for Data Innovations
- Strata Growth Continued Driven by Strong Hospital Demand for Decision Support Solutions
 – EPSi Acquisition Closed October 15th
- COVID-19 Disrupted Activity Levels for Education (CBORD); Strong Retention Rates
- Completed Successful Onboarding of Vertafore;
 Off to a Great Start

Q3 RESULTS

33% of Roper Revenue

Revenue	\$451	+11% vs PY (1)% Organic
EBITDA	\$201	44.6% Margin

- Flat Organic for the Segment
- Continued Recurring Revenue Growth and High Customer Retention Across Our Portfolio of Niche Vertical Market Software Businesses
- Sales Pipelines Continue to Rebuild at a Nice Pace; Decision Timing May be Delayed
- Expecting Less COVID-Related Revenue from Laboratory Software Businesses

NETWORK SOFTWARE & SYSTEMS



Q3 HIGHLIGHTS

In \$ millions.

- Strong Customer Retention and Recurring Revenue Growth Continued Across Vertical Market SaaS Businesses
- ConstructConnect Growth from Increased Demand for New Platform and Solid Sales Execution
- Record DAT Quarter for Carrier Additions and Recurring Revenue Increase
- COVID-19 Disrupted Activity Levels in Certain Served Markets (iTradeNetwork, MHA, and Foundry); Strong Retention Rates
- Approved Work for TransCore NYC Project Continued; Some Other Project Delays
- iPipeline Bolt-On Acquisitions: WELIS and IFS Closed in September

Q3 RESULTS

31% of Roper Revenue

Revenue	\$430	+9% vs PY +1% Organic
EBITDA	\$180	41.8% Margin

- LSD Organic Growth for the Segment
- Network Expansion, Strong Customer Retention, and Recurring Revenue Strength Drive Growth Across Network Software Businesses
- Project Timing Delays and Lower Tag Shipments at TransCore

MEASUREMENT & ANALYTICAL SOLUTIONS



Q3 HIGHLIGHTS

- Extraordinary COVID-Related Demand for Verathon Video Intubation Solutions
- Other Medical Products Declined as Hospital Capital Budgets Remain Constrained Given the Financial Hardship Caused by COVID-19; Patient Volumes Beginning to Normalize
- Neptune Improved Sequentially; Pace of Recovery Limited by Restricted Access to Indoor Meters, Especially in Northeast US and Canada
- Short Cycle Industrial Businesses Began to Recover

Q3 RESULTS

27% of Roper Revenue

Revenue	\$368	(8)% vs PY +2% Organic
EBITDA	\$131	35.7% Margin

- LSD Organic Growth for the Segment; Last Quarter of Gatan Divestiture Headwind
- Moderating COVID-Related Growth for Verathon; Accelerating Product & Channel Investments
- Patient Volumes Improve; Hospital Spending Trends Uncertain
- Neptune and Short Cycle Industrial Businesses Continue Improvement

PROCESS TECHNOLOGIES



Q3 HIGHLIGHTS

- Upstream O&G Businesses Declined ~40%
- Project Delays and Reduced Field Service Access for CCC
- Cornell Declines in Rental Markets; Growth Across Other End Markets
- Zetec Continued Growth from Non-Destructive Testing Solutions for Power Generation Markets

Q3 RESULTS

9% of Roper Revenue

Revenue	\$120	(25)% vs PY (25)% Organic
EBITDA	\$34	28.4% Margin

- Modest Improvement; ~20% Organic Decline for the Segment
- Upstream O&G Not Expected to Recover in Q4
- Seasonal Improvement in Other Served Markets

2020 GUIDANCE

GUIDANCE UPDATE



- Raising Full Year 2020 Guidance
 - Adjusted DEPS: \$12.55 \$12.65
 - Previously \$11.90 \$12.40
 - Full Year Revenue and EBITDA +2 to +3%
 - Organic Revenue Flat to Slightly Down
- Establishing Q4 2020 Guidance
 - Adjusted DEPS: \$3.39 \$3.49
 - Q4 Organic Revenue Similar to Q3
 - Tax Rate: ~20%

Guidance excludes impact of unannounced future acquisitions or divestitures.

Results are presented on an Adjusted (Non-GAAP) basis. See Appendix of this presentation and press release for reconciliations from GAAP to Adjusted results.





- Continued Strong Execution in Challenging Environment
 - Revenue +1% to \$1.37B; (3)% Organic
 - EBITDA +1% to \$501M; EBITDA Margin 36.6%
 - Free Cash Flow +14% to \$442M
- Asset-Light, Niche Market Leading Businesses Remain Focused on Driving Long-Term Organic Growth
- Diversified Portfolio Enhanced by Successful \$5.8B Capital Deployment
 - ~2/3 of EBITDA from Software Businesses Following these Acquisitions
 - Increases Recurring Revenue Mix; Further Strengthens Ability to Compound Cash Flow
 - Consistent and Durable Cash Flow Generation Enables Rapid Deleveraging
- Well Positioned to Continue Executing Proven Strategy and Deliver Exceptional Shareholder Value

Simple Ideas. Powerful Results.

APPENDIX

RECONCILIATIONS I



Adjusted Revenue Growth Reconciliation

Q3 2020	Application Software	Network Software & Systems	Measurement & Analytical Solutions	Process Technologies	Roper
Organic	(1%)	1%	2%	(25%)	(3%)
Acquisitions/Divestitures	12%	8%	(11%)	-	3%
Foreign Exchange	1%	-	1%	-	-
Rounding	(1%)				1%
Total Adjusted Revenue Growth	11%	9%	(8%)	(25%)	1%

Adjusted Segment Reconciliation (\$M)

		Applicatio	n Softw	vare	Network Software & Systems			Measurement & Analytical Solutions				Process Technologies				
	Q	3 2019	Q	3 2020	Q	Q3 2019		Q3 2020		3 2019	Q	Q3 2020		3 2019	Q	3 2020
GAAP Revenue	\$	405	\$	448	\$	391	\$	430	\$	398	\$	368	\$	160	\$	120
Add: Foundry, iPipeline, Vertafore		-		3		3		-		-		-		-		-
Adjusted Revenue		405		451		394		430		398		368		160		120
GAAP Gross Profit		275		308		272		287		235		218		92		63
Add: Foundry, iPipeline, Vertafore		-		3		3		-		-		-		-		-
Adjusted Gross Profit		275		311		275		287		235		218		92		63
Adjusted Gross Margin		67.9%		68.9%		69.7%		66.7%		58.9%		59.4%		57.4%		52.3%
GAAP Operating Profit		110		126		138		134		127		123		55		31
Add: Foundry, iPipeline, Vertafore		-		3		3		-		-		-		-		-
Adjusted Operating Profit		110		128		141		134		127		123		55		31
Adjusted Operating Margin		27.2%		28.4%		35.7%		31.2%		31.9%		33.3%		34.7%		26.2%
Add: Amortization		53		68		32		42		7		6		2		2
Adjusted EBITA		163		196		173		176		134		128		57		33
Add: Depreciation		5		5		4		4		3		3		1		1
Adjusted EBITDA	\$	168	\$	201	\$	176	\$	180	\$	137	\$	131	\$	58	\$	34
Adjusted EBITDA Margin		41.4%		44.6%		44.7%		41.8%		34.4%		35.7%		36.6%		28.4%

RECONCILIATIONS II



Adjusted Revenue, Gross Profit and EBITDA Reconciliation (\$M)

	Q	3 2019	Q	3 2020	V %	<u> </u>	D 2020	F`	Y 2017	F	Y 2018	F`	Y 2019
Adjusted Revenue Reconciliation													
GAAP Revenue	\$	1,354	\$	1,366	1%	\$	4,022	\$	4,607	\$	5,191	\$	5,367
Purchase accounting adjustment to acquired deferred					•								
revenue		3		3	A		7		57		8		11
Adjusted Revenue	\$	1,358	\$	1,369	1%	<u></u>	4,029	\$	4,665	\$	5,199	\$	5,377
Adjusted Gross Profit Reconciliation													
GAAP Gross Profit	\$	874	\$	876		\$	2,576	\$	2,865	\$	3,280	\$	3,427
Purchase accounting adjustment to acquired deferred													
revenue		3		3	A		7		57		8		11
Adjusted Gross Profit	\$	877	\$	879	0%	\$	2,583	\$	2,922	\$	3,287	\$	3,438
Adjusted Gross Margin		64.6%		64.2%	(40 bps)		64.1%		62.6%		63.2%		63.9%
Adjusted EBITDA Reconciliation													
GAAP Net Earnings	\$	278	\$	234		\$	694	\$	972	\$	944	\$	1,768
Taxes		60		69			198		63		254		460
Interest Expense		49		62			155		181		182		187
Depreciation		12		13			38		50		50		49
Amortization		94		117			320		295		318		367
EBITDA	\$	493	\$	495	0%	\$	1,405	\$	1,560	\$	1,748	\$	2,830
Purchase accounting adjustment to acquired deferred													
revenue and commission expense		3		3	A		6		52		7		10
Transaction-related expenses for completed acquisitions													
and divestiture		2		3	В		4		-		-		6
Restructuring charge associated with certain Process													
Technologies businesses		-		-			14		-		-		-
One-time expense for accelerated vesting											35		
Debt extinguishment charge		-		-			-		-		16		-
Gain on sale of divested businesses		-		-			-		(8)		-		(921)
Adjusted EBITDA	\$	498	\$	501	1%	\$	1,429	\$	1,605	\$	1,806	\$	1,925
% of Adjusted Revenue		36.7%		36.6%	(10 bps)		35.5%		34.4%		34.7%		35.8%

RECONCILIATIONS III



Adjusted Earnings Before Taxes Reconciliation (\$M)

		2019	Q3	2020	V	V %		
GAAP Earnings Before Taxes	\$	338	\$	303		(10%)		
Purchase accounting adjustment to acquired deferred revenue and commission expense		3		3	Ą			
Transaction-related expenses for completed acquisitions and divestiture		2		10 ^E	3			
Amortization of acquisition-related intangible assets ^D		93		116				
Adjusted Earnings Before Taxes	\$	436	\$	432		(1%)		

Adjusted Net Earnings Reconciliation (\$M) ^C

	Q3 2019		Q3 2020			V %
GAAP Net Earnings	\$	278	\$	234		(16%)
Purchase accounting adjustment to acquired deferred revenue and commission expense		2		2	A	
Transaction-related expenses for completed acquisitions and divestiture		2		8	В	
Amortization of acquisition-related intangible assets D		73		91		
Adjustment to income tax expense related to the gain on sale of Scientific Imaging businesses		1		-		
Adjustment to previously recognized deferred tax expense related to new deal structure for divestiture of						
Gatan		(10)		-		
Adjusted Net Earnings	\$	346	\$	336		(3%)

RECONCILIATIONS IV



Adjusted DEPS Reconciliation ^c

	Q3 2019		Q3 2020			V %
GAAP DEPS	\$	2.64	\$	2.21		(16%)
Purchase accounting adjustment to acquired deferred revenue and commission expense		0.02		0.02	A	
Transaction-related expenses for completed acquisitions and divestiture		0.02		0.08	в	
Amortization of acquisition-related intangible assets D		0.70		0.86		
Adjustment to income tax expense related to the gain on sale of Scientific Imaging businesses		0.01		-		
Adjustment to previously recognized deferred tax expense related to new deal structure for divestiture of						
Gatan		(0.10)	-	-		
Adjusted DEPS	\$	3.29	\$	3.17	-	(4%)

Adjusted Cash Flow Reconciliation (\$M)

	Q3	8 2019	Q3	2020	V %	_YT	D 2019	YT	D 2020	F	Y 2017	F	í 2018	F	Y 2019
Operating Cash Flow	\$	404	\$	138	(66%)	\$	996	\$	951	\$	1,234	\$	1,430	\$	1,462
Cash taxes paid on sale of Gatan		-		192			-		192		-		-		-
Cash taxes paid on sale of Scientific Imaging															
businesses		-		-			39		-		-		-		39
Deferred tax payments ^E		-		124			-		-		-		-		-
Adjusted Operating Cash Flow	\$	404	\$	454	12%	\$	1,035	\$	1,143	\$	1,234	\$	1,430	\$	1,501
Capital Expenditures		(14)		(8)			(42)		(23)		(49)		(49)		(53)
Capitalized Software Expenditures		(3)		(5)			(8)		(10)		(11)		(10)		(10)
Adjusted Free Cash Flow	\$	387	\$	442	14%	\$	985	\$	1,110	\$	1,175	\$	1,371	\$	1,438

RECONCILIATIONS V



Forecasted Adjusted DEPS Reconciliation ^C

•	Q4 2020				FY 2020				
	Low End		High End		Low End		Hig	jh End	
GAAP DEPS	\$	2.36	\$	2.46	\$	8.92	\$	9.02	
Purchase accounting adjustment to acquired deferred									
revenue and commission expense ^A		0.03		0.03		0.07		0.07	
Restructuring charge associated with certain Process									
Technologies businesses		-		-		0.10		0.10	
Transaction-related expenses for completed									
acquisitions ^B		-		-		0.09		0.09	
Amortization of acquisition-related intangible assets ^D		1.00		1.00		3.37		3.37	
Adjusted DEPS	\$	3.39	\$	3.49	\$	12.55	\$	12.65	





A. 2020 actual results and forecast of estimated acquisition-related fair value adjustments to deferred revenue and commission expense related to the acquisitions of Foundry, iPipeline, and Vertafore as shown below (\$M except per share data).

	Q3	2019A	Q3 2020A		Q4	2020E	FY	FY 2020E			
Pretax	\$	3	\$	3	\$	3	\$	10			
After-tax	\$	2	\$	2	\$	3	\$	8			
Per Share	\$	0.02	\$	0.02	\$	0.03	\$	0.07			

- B. Transaction-related expenses for the Vertafore, IFS, and WELIS acquisitions (\$3M pretax, \$2M after-tax), and associated bridge financing origination fee (\$7M pretax, \$6M after-tax).
- C. All Q3'19 and 2020 adjustments taxed at 21%.
- D. Actual results and forecast of estimated amortization of acquisition-related intangible assets (\$M, except per share data); for comparison purposes, prior period amounts are also shown below. Tax rate of 21% applied to amortization.

	Q3	2019A	Q3 2020A		Q4 2020E		FY	2020E
Pretax	\$	93	\$	116	\$	134	\$	450
After-tax	\$	73	\$	91	\$	106	\$	356
Per share	\$	0.70	\$	0.86	\$	1.00	\$	3.37

E. \$124M of income tax payments that were deferred into the third quarter of 2020.



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